

DENTONS

RODYK

PACIFIC RIM
ADVISORY COUNCIL

PRAC Conference Singapore

24-27 October 2026, Swissotel The Stamford



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PRAC Comes Home!

Dear Friends and Colleagues,

On behalf of Dentons Rodyk & Davidson LLP, it is my great pleasure to welcome you to Singapore for the 74th International PRAC Conference. The inaugural PRAC conference was held in Singapore in 1987. We are thus indeed proud and honoured to host you where it all began almost 40 years ago!

As a founding member of PRAC, our firm has long valued the deep and enduring friendships, trust and collaboration that define this network. This conference presents an opportunity to reconnect with colleagues and friends from around the world, exchange perspectives on developments affecting our profession and strengthen relationships that support clients across jurisdictions.

As a global business, financial and legal hub, our city brings together diverse cultures, ideas and opportunities. We hope you will enjoy not only the conference programme, but also the hospitality, heritage and vibrant experiences that Singapore has to offer.

We look forward to welcoming you and wish you a rewarding and enjoyable stay in Singapore.



S Sivanesan
Senior Partner, Dentons Rodyk
Primary PRAC Contact

A photograph of a modern office reception area. In the foreground, there is a long, white reception desk with a wooden top. Behind the desk, a sign reads "DENTONS RODYK". To the right of the desk, there is a large potted plant with purple flowers. In the background, there are glass-walled offices and a seating area with armchairs.

About Dentons Rodyk

Founded in 1861, Dentons Rodyk is Singapore's oldest law firm and one of the country's leading full-service practices. Celebrating its 165th anniversary in 2026, the firm has evolved alongside Singapore while continuing to deliver trusted legal counsel to businesses, financial institutions, government agencies and private clients.

With around 200 lawyers, Dentons Rodyk offers a full spectrum of legal services. As part of Dentons, the world's largest global law firm with more than 170 locations in over 88 countries, and Dentons ASEAN, the first global pan-ASEAN law firm, we combine deep local knowledge with seamless regional and global capabilities.

Built on legal heritage and shaped for what's next, Dentons Rodyk remains committed to providing practical, commercially focused legal solutions that help clients navigate change with confidence in Singapore, across ASEAN and around the world.





PRAC Conferences Over the Years

- February 1987 - **Singapore**
- June 1987 - **Los Angeles**
- February 1988 - **Honolulu**
- June 1988 - **Bangkok**
- February 1989 - **Hong Kong**
- June 1989 - **Vancouver**
- March 1990 - **Auckland**
- October 1990 - **Toronto**
- April 1991 - **Seoul**
- September 1991 - **Seattle**
- April 1992 - **Sydney**
- October 1992 - **San Diego**
- February 1993 - **Manila**
- October 1993 - **San Francisco**
- April 1994 - **Hong Kong**
- September 1994 - **Mexico City**
- June 1995 - **Kuala Lumpur**
- October 1995 - **Boston**
- April 1996 - **Jakarta**
- October 1996 - **Washington, D.C.**
- May 1997 - **Amsterdam**
- November 1997 - **Santiago**
- May 1998 - **Taipei**
- November 1998 - **Buenos Aires**
- April 1999 - **Singapore**
- October 1999 - **Sydney**
- March 2000 - **South Africa**
- October 2000 - **Tokyo**
- May 2001 - **Los Angeles**
- November 2001 - **Rio de Janeiro**
- May 2002 - **Hong Kong**
- October 2002 - **Seattle**
- April 2003 - **Auckland**
- September 2003 - **Vancouver**
- May 2004 - **Lima Cusco**
- October 2004 - **New Delhi**
- April 2005 - **Honolulu**
- September 2005 - **Toronto**
- May 2006 - **Bangkok**
- October 2006 - **San Diego**
- March 2007 - **Bogota-Cartagena**
- October 2007 - **Seoul**
- April 2008 - **Paris**
- November 2008 - **Mumbai**
- April 2009 - **Boston**
- October 2009 - **Beijing**
- April 2010 - **Mexico City**
- October 2010 - **Kuala Lumpur**
- May 2011 - **Amsterdam**
- October 2011 - **Singapore**
- April 2012 - **Houston**
- October 2012 - **Buenos Aires**
- April 2013 - **Jakarta**
- September 2013 - **Washington, D.C.**
- April 2014 - **Taipei**
- November 2014 - **Atacama Chile**
- April 2015 - **Brisbane**
- September 2015 - **Vancouver**
- May 2016 - **Barcelona**
- September 2016 - **Manila**
- April 2017 - **Hong Kong**
- October 2017 - **Sao Paulo**
- April 2018 - **Honolulu**
- September 2018 - **Calgary**
- April 2019 - **Costa Rica**
- October 2019 - **Seattle**
- April 2023 - **Mexico City**
- October 2023 - **New Delhi**
- May 2024 - **Paris**
- September 2024 - **Vancouver**
- April 2025 - **Peru**
- October 2025 - **Tokyo**
- April 2026 - **Bogota**
- October 2026 - **Singapore**
- Spring 2027 - **Santiago**
- Autumn 2027 - **Taipei**

A photograph of a modern building with a green wall and a purple overlay. The building has a curved facade with a green wall made of plants. A purple overlay is on the left side of the image.

Conference at a Glance

Saturday, 24 Oct 2026

- Arrivals & Welcome
- Reception and Dinners

Sunday, 25 Oct 2026

- Heritage Tour
- Partners Home Dinners

Monday, 26 Oct 2026

- Business Sessions

Tuesday, 27 Oct 2026

- Business Sessions
- Gala Dinner



Conference Agenda

Day 1

24 October 2026 (Saturday)

Time	Programme
8.00am-4.00pm	Delegate Registration
10.00am-2.00pm	Early Arrivals Tour (Please contact the host if you require any assistance) <i>Fairmont Hotel, Level 4 Bailey Room</i>
5.30pm-7.00pm	Welcome Reception <i>SKAI Bar</i> <i>Swissotel, Level 70</i> <i>Attire: Casual Smart</i>
7.30pm-10.00pm	Dine-Arounds (Refer to page 14 for further details)



Conference Agenda

Day 2

25 October 2026 (Sunday)

Time	Programme
7.30am-9.00am	Breakfast <i>Prego (Level 1)</i> <i>Asian Market Café (Level 2)</i> <i>Fairmont Singapore</i>
9.30am-12.30pm	Heritage Tour
12.30pm-2.30pm	Lunch <i>Straits Kitchen, Hyatt Hotel</i>
6.30pm-10.00pm	Partner-hosted Dinners



Conference Agenda

Day 3

26 October 2026 (Monday)

Time	Programme
7.30am-8.30am	Breakfast - <i>Prego (Level 1), Asian Market Café (Level 2), Fairmont Singapore</i>
8.30am-9.00am	Welcome and Introductions - <i>SKAI Suite 3 & 4, Level 69</i>
9.00am-9.30am	Host Firm Briefing - Dentons Rodyk & Davidson
10.00am-10.40am	Business Session #1 AI and its Impact on Business and Society *VIP speaker: Senior Minister of State Murali Pillai (Clients in attendance)
11.00am-12.15pm	Business Session #2 Cyber Security Threats to Law Firms (Clients in attendance)
12.15pm-12.30pm	Delegate Photo Session
12.30pm-2.00pm	Lunch - <i>SKAI Suite 3 & 4, Level 69</i>
2.00pm-3.30pm	Business Session #3 Practice Management - Career Paths in Law Firms Today / <i>Where are the lawyers?</i>
3.30pm-4.00pm	One-on-One Meetings
4.00pm	End of Business Day
Optional Tour	Gardens by the Bay

Conference Agenda

Day 4

27 October 2026 (Tuesday)

Time	Programme
7.30am-8.30am	Breakfast - <i>Prego (Level 1), Asian Market Café (Level 2), Fairmont Singapore</i>
8.30am-10.00am	Business Session #4 Stability, neutrality and comity: The role of international commercial courts amidst geopolitical volatility *VIP speaker Justice Philip Jeyaretnam, joined by Chief Justice Sundaresh Menon
10.00am-10.30am	Coffee Break
10.30am-12.00pm	Business Session #5 M&A: Are we in better or worse times?
12.00pm-2.00pm	Lunch - <i>Asian Market Café, Level 2, Fairmont Singapore</i> Executive Committees Meeting
2.00pm-3.00pm	PRAC Delegate Meeting (all to attend)
3.00pm- 3.15pm	Coffee Break
3.15pm- 3.45pm	One-on-One Meetings
3.45pm	End of Business Day
7.00pm- 10.00pm	Gala Dinner - <i>Oso Italian Restaurant</i>
Optional Tour	Heartland Tour

Business Session #1

AI and its Impact on Business and Society

26 October 2026 (Monday) 10.00am to 10.40am, SKAI Suite 3 & 4 (Level 69)

TBD

About the Speaker



Murali Pillai
Senior Minister of State for Law

Senior Minister of State Murali Pillai has served as Senior Minister of State for Law and Transport since 2025, following his appointment as Minister of State for the two ministries in 2024.

A Senior Counsel, he holds an LLB (Hons) and LLM from the National University of Singapore, as well as a joint MBA from the University of California, Los Angeles and NUS.

He began his career with the Singapore Police Force in 1992 before entering private legal practice in 1996, specialising in civil and criminal litigation. He has also served as Chairperson of the Government Parliamentary Committee for Home Affairs and Law, and as a member of committees on Social and Family Development and on Prevention, Rehabilitation and Recidivism.

Business Session #2

Cyber Security Threats to Law Firms

26 October 2026 (Monday) 11.00am-12.15pm, SKAI Suite 3 & 4 (Level 69)

TBD

About the Panel



Raja Kumar

Board member,
Singapore Totalisator Board
Former Senior Advisor,
Ministry of Home Affairs
Former President,
Financial Action Task Force (FATF)

Roland Heinesch

Senior Underwriter, Cyber,
Liberty Pte Ltd



Cheah Wai Kit

APAC CISO and Connected
Ecosystem Leader,
Lumen Technologies

Moderator:

S Sivanesan

Senior Partner
Dentons Rodyk





Business Session #3

Practice Management - Career Paths in Law Firms Today / Where are the lawyers?

26 October 2026 (Monday) 2.00pm-3.30pm, SKAI Suite 3 & 4 (Level 69)

TBD



Business Session #4

Stability, neutrality and comity: The role of international commercial courts amidst geopolitical volatility

27 October 2026 (Tuesday) 8.30am-10.00am, SKAI Suite 3 & 4 (Level 69

TBD

About the Speakers

Philip Jeyaretnam

Judge of the High Court of Singapore



Justice Philip Jeyaretnam SC BBM has served as a Judge of the High Court of Singapore since 2021 and as President of the Singapore International Commercial Court since 2023. Before joining the Bench, he was ASEAN Chief Executive Officer and Global Vice-Chair of Dentons, and previously served as President of the Law Society of Singapore (2004–2007). He was appointed Senior Counsel in 2003 at the age of 38, becoming one of Singapore's youngest Senior Counsel.

Sundaresh Menon

Chief Justice of Singapore



Chief Justice Sundaresh Menon SC has served as Singapore's fourth Chief Justice since 2012 and is the country's first Singapore-born Chief Justice. A former Attorney-General and founding partner of WongPartnership, he was appointed Senior Counsel in 2008 before joining the Bench. Widely recognised for his leadership in commercial law and legal technology, he has spearheaded major judicial reforms and played a key role in strengthening Singapore's position as an international dispute resolution hub, including the establishment of the Singapore International Commercial Court.



Business Session #5

M&A: Are we in better or worse times?

27 October 2026 (Tuesday) 10.30am-12.00pm, SKAI Suite 3 & 4 (Level 69)

TBD

Advance Delegate List

Firm	Delegate	Jurisdiction	Title	Email	Acc Guest
Allende & Brea	Santiago Sturla	Argentina	Partner	ssurla@allende	
Arifa	Federico Alfaro	Panama	Partner	falfaro@arifa.co	
Carey	Francisco Ugarte	Chile	Partner	fugarte@carey.cl	Pia Martini
Clayton Utz	Rory Moriarty	Australia	Partner	rmoriarty@claytonutz.com	
City-Yuwa	Nomura Daigo	Japan	Partner	daigo.nomura@city-yuwa.com	
Davis Wright Tremain LLP	Pete Johnson	Seattle	Partner	peterjohnson@dw.com	Eileen Coparropa
Davis Wright Tremain LLP	Zach Bench	Seattle	Partner	zachbench@dw.com	
Estudio Muñiz	Jorge Otoyá	Peru	Partner	jotoya@munizla	Flavia Abusada
Estudio Muñiz	Fernando Castro	Peru	Partner	fcastro@munizlaw.com	Sandra Castro
Goodsill Anderson Quinn	Lisa Bail	Hawaii	Partner	lbail@goodsill.com	Wai Lee
Han Kun	Aaron Zhou	Beijing	Partner	aaron.zhou@hankunlaw.com	

Advance Delegate List

Firm	Delegate	Jurisdiction	Title	Email	Acc Guest
Hogan Lovells Cadwalader	Miguel Zaldivar	Washington, D.C.	CEO	miguel.zaldivar@hlc.com	
Hogan Lovells Cadwalader	Owen Chan	Hong Kong	Regional Managing Partner	owen.chan@hlc.com	
Hogan Lovells Cadwalader	Elizabeth Donley	Washington, D.C.	Partner, Co- head of M&A	elizabeth.donley@hlc.com	
PRAC	Fiona Huang	Hong Kong	Executive Director	fhuang1029@gmail.com	
Lee & Li	Grace Mao	Taiwan	Partner	lihueimao@leeandli.com	
Lee & Li	Christina Chiang	Taiwan	Associate Partner	christinachiang@leeandli.com	
Lee & Li	Joyce Fan	Taiwan	Partner	joycefan@leeandli.com	

Advance Delegate List

Firm	Delegate	Jurisdiction	Title	Email	Acc Guest
NautaDutilh	Jules Van De Winckel	The Netherlands	Partner	jules.vandewinckel@nautadutilh.com	
NautaDutilh	Jaap Stoop	The Netherlands	Partner	Jaap.stoop@nautadutilh.com	
Richards Buell Sutton LLP	Aneez Devji	Canada	Managing Partner	adevji@rbs.ca	
Richards Buell Sutton LLP	Joe Chan	Canada	Partner	jchan@rbs.ca	
Santamarina y Steta, S. C.	Heriberto Garza	Mexico	Partner	hgarza@s-s.mx	María de Jesús González de Garza
SyCip	Alan C. Fontanosa	Philippines	Partner	acfontanosa@syciplaw.com	
SyCip	Russel L. Rodriguez	Philippines	Partner	rlrodriguez@syciplaw.com	

Saturday Dine-Around Venues



Spago Dining Room & Terrace

10 Bayfront Avenue, Hotel, Tower 2 Level 57, Marina Bay Sands, 018956

Envisioned as a lush “garden in the sky”, the first international outpost of Chef Wolfgang Puck’s famed Beverly Hills flagship offers a sublime dining experience matched by breathtaking city views.

Spago Dining Room’s lunch and dinner menus showcase cosmopolitan flavours, a culinary tribute to California’s globally influenced dining scene. Signature creations reflect an East-meets-West sensibility, seen in dishes such as Big Eye Tuna Tartare Cones, Sea Bream “Laksa” and “Kaya Toast”, a local favourite elevated with foie gras–espresso mousse.

Saturday Dine-Around Venues



JUMBO Seafood

11 Dempsey Rd, #01-16, Singapore 249673

One of Singapore's most well-known seafood restaurants, JUMBO Seafood is renowned for its award-winning Singapore Chilli Crab and Black Pepper Crab. Located in the charming Dempsey Hill precinct, the restaurant offers visitors an authentic taste of Singapore's culinary heritage in a relaxed setting surrounded by lush greenery.

Recommended Signature Dishes

- Singapore Chilli Crab
- Black Pepper Crab
- Cereal Prawns
- Fried Baby Squid

Saturday Dine-Around Venues



Violet Oon Singapore at Dempsey Hill

7 Dempsey Rd, #01-05, Singapore 249671

Set amidst the lush surrounds of a historic enclave, Violet Oon Singapore at Dempsey Hill is our newest destination — a celebration of Singapore's rich culinary heritage in a beautifully restored colonial building. Step into our elegant dining room or linger on the breezy veranda as you savour heirloom Peranakan recipes and treasured household favourites, many of which are rarely seen even in Peranakan homes today. For more intimate gatherings or corporate hosting, our three private dining rooms offer a warm and refined setting designed for heartfelt conversations and shared moments.

Singapore at a Glance

Capital

- Singapore

Population

- Approximately 6 million

Currency

- Singapore Dollar (SGD)

Language

- English, Mandarin, Malay & Tamil

Time Zone

- GMT +8

Climate

- Tropical, warm and humid year-round

Electricity

- 230V, Type G plug

Travel Advisory

- Singapore is free from yellow fever, but requires travelers arriving from or transiting >12 hours in endemic countries to carry a valid Yellow Fever Vaccination Certificate
- For more details, click this link to see the full list of countries: <https://www.ica.gov.sg/enter-transit-depart/entering-singapore/yellow-fever-vaccination-certificate>

Getting Around Singapore

Singapore Changi Airport

Singapore Changi Airport is consistently recognised as one of the world's leading airports and serves more than 100 airlines connecting to destinations across Asia, Europe, the Middle East, Oceania and the Americas.

Upon arrival, visitors may choose from the following transportation options:

- **Taxis** - Taxis are available 24 hours a day from all Changi Airport terminals, making it a convenient option to reach Swissôtel The Stamford. The journey takes approximately 20–30 minutes, with fares typically ranging from SGD 25 to SGD 45.
- **Private-hires:** Ride-hailing services are a convenient way to travel from Changi Airport, with popular options including Grab, Gojek, and TADA. Designated pick-up points are clearly signposted throughout all airport terminals.
- **Public Trains:** Singapore's public train system (MRT) offers a convenient and affordable way to travel from Changi Airport to the city centre. The journey takes approximately 40 minutes, with fares typically ranging from SGD 2 to SGD 3.

Weather in Singapore

October in Singapore is typically warm and humid, with daytime temperatures ranging from **30–33°C** and evening temperatures cooling slightly to **24–27°C**.

Occasional afternoon showers and thunderstorms are common.

What to Pack

- Lightweight clothing
- Umbrella (provided by the hotel)
- Comfortable walking shoes
- Sunglasses
- Sunscreen
- Light cardigan or jacket for air-conditioned venues

Other Information

Time Zone

Singapore operates on Singapore Standard Time (SGT), which is GMT+8 year-round. The country does not observe daylight saving time.

Language

Singapore has four official languages: **English, Mandarin, Malay, and Tamil**. English is the primary language used in business, government, and everyday communication, making it easy for most visitors to get around.

Currency

The official currency in Singapore is the **Singapore Dollar (SGD)**. Most hotels, restaurants, shops, and attractions accept major credit cards, including Visa, Mastercard, and American Express, as well as mobile payment options such as Apple Pay and Google Pay. ATMs are widely available throughout the city.

Exchange Rate

Current exchange rate as of 5 August 2026:

1SGD = 0.78USD

Other Information

Tipping

Tipping is generally not expected in Singapore, as most restaurants and hotels automatically include a **10% service charge and 9% Goods & Services Tax (GST)** in the bill. While additional gratuities are always appreciated, they are not customary.

Electricity

Voltage: **230V / 50Hz**

Power Plug: **Type G** (UK-style three-pin plug)

Visitors travelling from other regions may require an adaptor.

Wi-Fi and Mobile Connectivity

Complimentary Wi-Fi is widely available at hotels, restaurants, cafés, shopping malls, and Changi Airport. Visitors can also purchase tourist SIM cards or eSIM packages from Singtel, StarHub, or M1 at Changi Airport and retail outlets across the city.

Other Information

Safety and Security

Singapore is widely recognised as **one of the safest cities** in the world. Visitors should take normal travel precautions, such as keeping personal belongings secure, safeguarding passports and valuables, and staying aware of their surroundings in crowded areas. Emergency services are highly responsive and easily accessible.

Drinking Water

Tap water in Singapore is safe to drink, so bottled water is generally not necessary. Visitors can easily refill reusable water bottles at suitable locations throughout their stay, with bottled water also widely available if preferred.

Health and Medical Services

Singapore offers world-class healthcare facilities, with pharmacies and medical services widely available across the city. Popular pharmacy chains include Guardian, Watsons, and Unity, while major hospitals include

Singapore General Hospital, Mount Elizabeth Hospital, Gleneagles Hospital, and Raffles Hospital.

Other Information

Emergency Contact

- **Police - 999**
- **Ambulance / Fire - 995**
- **Non-Emergency Ambulance - 1777**
- **Tourist Hotline - 1800 736 2000**

Health and Medical Services

Singapore is known for its **cleanliness and strong civic-minded culture**. Visitors are encouraged to follow local etiquette by:

- Queuing patiently,
- Giving priority seating to elderly passengers,
- Observing local laws and regulations,
- Disposing of litter responsibly,
- Staying hydrated in the warm climate.

Local Cuisine

Singapore is widely regarded as one of the world's top food destinations, offering a diverse culinary scene shaped by its multicultural heritage. Visitors can enjoy a variety of iconic local dishes, including chilli crab, black pepper crab, Hainanese chicken rice, laksa, satay, Hokkien mee, char kway teow, roti prata, and kaya toast with kopi.

Hawker Centres

For an authentic local experience, visitors are encouraged to explore:

- **Lau Pa Sat**
- **Maxwell Food Centre**
- **Newton Food Centre**
- **Old Airport Road Food Centre**
- **Tiong Bahru Market**

Must Visit Attractions

Marina Bay

The iconic heart of modern Singapore featuring:

- Marina Bay Sands
- Merlion Park
- ArtScience Museum
- Spectra Light Show



Must Visit Attractions

Gardens by the Bay

A world-renowned horticultural attraction featuring:

- Supertree Grove
- Cloud Forest
- Flower Dome



Must Visit Attractions

Singapore Botanic Gardens

- Singapore's first UNESCO World Heritage Site and one of the city's most treasured green spaces.



Must Visit Attractions

Chinatown

- A vibrant district blending heritage architecture, temples, markets and dining experiences.



Must Visit Attractions

Little India

- A colourful cultural enclave known for its temples, cuisine and bustling streets.



Must Visit Attractions

Kampung Glam

- Singapore's historic Malay-Arab quarter, home to:
 - Sultan Mosque
 - Haji Lane
 - Boutique cafés and shops



Must Visit Attractions

Jewel Changi Airport

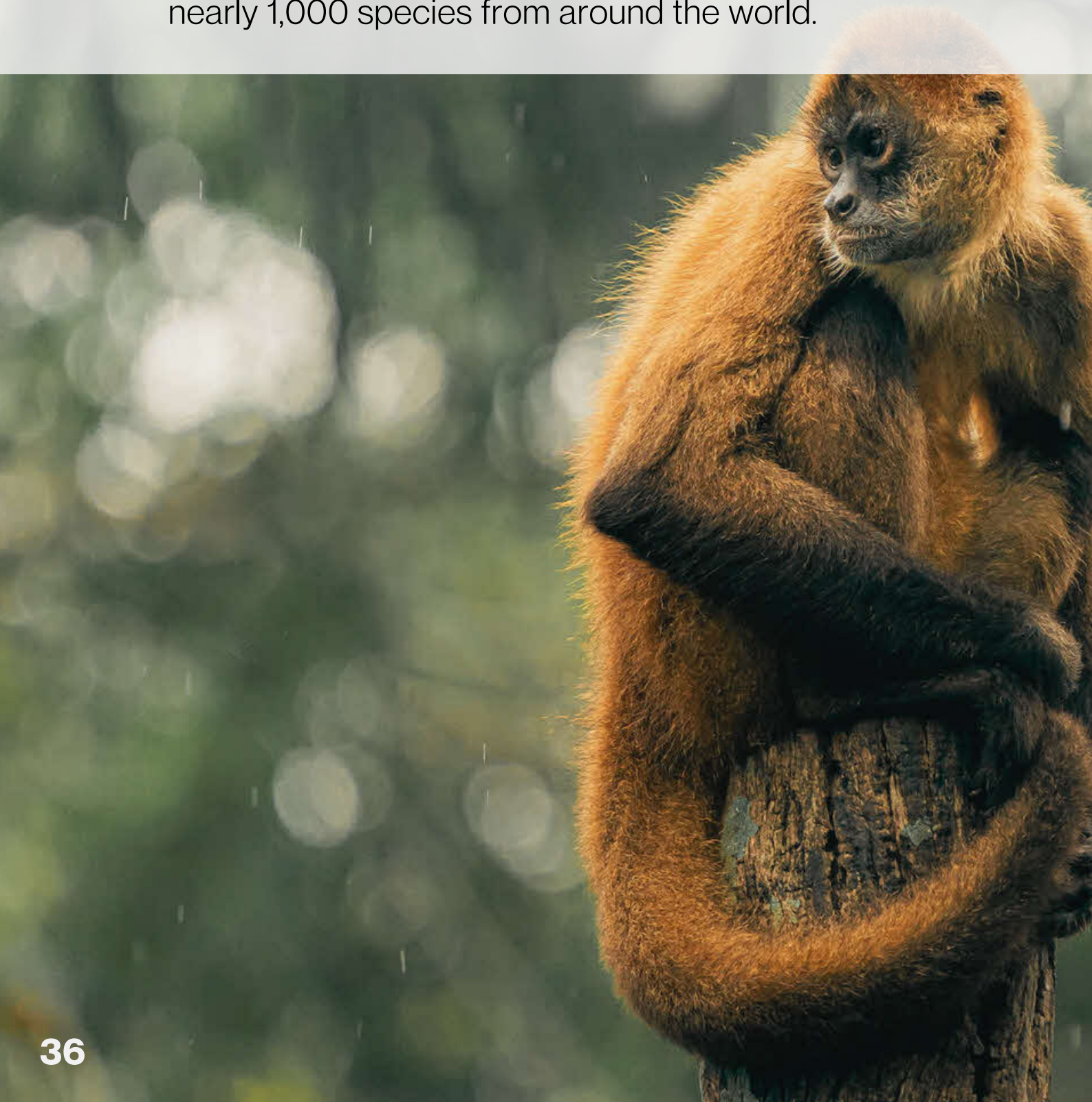
- One of Singapore's most popular attractions featuring:
 - HSBC Rain Vortex
 - Canopy Park
 - Shopping and dining experiences



Must Visit Attractions

Mandai Wildlife Reserve

- Houses five wildlife parks, including the **Singapore Zoo**, **Night Safari**, **Bird Paradise** and **River Wonders**, plus nature attractions and rainforest experiences.
- Over 21,000 animals call Mandai home, representing nearly 1,000 species from around the world.



Contact Us



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A night-time photograph of the Singapore skyline, featuring several illuminated skyscrapers. In the foreground, the Merlion statue is visible, spouting water into the water. The image has a purple color overlay. A white arrow-shaped graphic points from left to right, containing the text 'DENTONS' and 'RODYK'.

DENTONS **RODYK**